

Exhibit C

Excerpt of E-Mail String

-----Original Message-----

From: Mazzone, Thomas W. II [mailto:tmazzone@telcordia.com]

Sent: Sunday, February 13, 2005 3:53 PM

To: 'karen.mulberry@mci.com'; 'suzanne.howard@cox.com'

Subject: FW: How to submit an NPAC proposal

Karen,

Thank you for your response and assurance that Telcordia would receive an RFP if NAPM issued one. We realize that NAPM has not issued an RFI or RFP.

It has been brought to our attention that NAPM has received an unsolicited bid from a prominent industry vendor and that NAPM did not dismiss this proposal but is reviewing it as would be expected of any reasonable company. Given the comments made to us by one of your board members at the November 2004 board meeting concerning the priority he and others were placing on managing their next provider, the natural desire vendors have to increase sales, and the need for organizations like NAPM to continually be searching for more effective solutions, we assume NAPM will be receiving other proposals and will consider them for their merits. Telcordia would like to provide NAPM with a proposal we believe will help reduce NPAC costs, increase efficiency and increase quality for carriers.

How should Telcordia go about submitting a proposal for the board's review? Will you and

Best Regards,

Tom

Tom Mazzone
Executive Director
Telcordia Global Numbering & Routing Solutions
732.699.6600

-----Original Message-----

From: Karen Mulberry [mailto:karen.mulberry@mci.com]

Sent: Tuesday, February 08, 2005 9:29 AM

To: 'Mazzone, Thomas W. II'

Subject: RE: How to submit an NPAC bid

Tom,

The NAPM has not issued any request or proposal for NPAC work center and related systems functions. If the NAPM does issue a request or proposal you would certainly be contacted.

Karen N. Mulberry
Sr. Project Manager, Numbering
MCI

-----Original Message-----

From: Mazzone, Thomas W. II [mailto:tmazzone@telcordia.com]

Sent: Tuesday, February 08, 2005 6:05 AM

To: 'karen.mulberry@mci.com'

Subject: How to submit an NPAC bid

Dear Karen,

Telcordia Technologies has received word that the NAPM LLC is receiving bids for performing the NPAC work center and related systems functions now being performed by NeuStar as we briefly discussed at the November LLC board meeting. Telcordia would like to submit an official bid and have its offer considered along with others. Please let me know what the procedure is to properly submit a bid and related information such as how Telcordia can get on a mailing list for distribution of bid related information, what the time schedule is, how the LLC will make its decisions, systems and work center requirements, selection criteria, etc.

Telcordia has had many years of experience both in the services and systems areas with satisfied customers worldwide and we believe we can meet the needs of the LLC and industry at large in the most efficient and cost effective manner.

We look forward to hearing from you.

Best Regards,

Tom Mazzone
Executive Director
Global Numbering and Routing Solutions
732.699.6600